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MR 8 - 1755

3 September 1957

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT: Program Analysis

1. This memorandum contains a recommendation for action in paragraph 6 below.

2. By memorandum of 5 October 1955 on Program Analysis (see Tab A) the Deputy Director of Central Intelligence established a committee composed of representatives of the Deputy Director (Intelligence), Deputy Director (Plans), and Deputy Director (Support) with the Special Assistant to the Director for Planning and Coordination as chairman to submit recommendations to the Director for maximum profitable utilization of program analysis throughout the Agency.

25X1 3. As background and for your information, there are attached hereto

a. An analysis of CIA Regulations [redacted] and "Activity Relating to Program Analysis" at Tab B and

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b. Descriptions prepared by the respective components of the rule which Program Analysis now plays in DD/P, DD/I, and DD/S at Tabs C, D, and E.

4. The conclusions and recommendations of the committee are set forth immediately below. In concurring with them and recommending their approval by you, I would suggest that your approval permit me the latitude to initially undertake analysis of selected programs with the staff I have currently available. It may well be that from this exploratory effort we will be able to see more clearly if an increase in personnel may be required to accomplish the objectives.

5. Conclusions: With regard to Agency-wide or over-all program analysis:

a. That program analysis at the Agency level should be conducted annually at the time of PRC submissions and on special occasions at the request of the Director of Central Intelligence;

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3 September 1957

TO: Director of Central Intelligence

FROM: Program Analysis

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2. By memorandum of 5 October 1955 on Program Analysis (see Tab A) the Deputy Director of Central Intelligence established a committee composed of representatives of the Deputy Director (Intelligence), Deputy Director (Plans), and Deputy Director (Support) with the Special Assistant to the Director for Planning and Coordination as chairman to submit recommendations to the Director for maximum profitable utilization of program analysis throughout the Agency.

3. As background and for your information, there are attached herewith

a. An analysis of CIA Regulations [redacted] and [redacted] "Activity Relating to Program Analysis" at Tab B and

b. Descriptions prepared by the respective components of the role which Program Analysis now plays in DD/P, DD/I, and DD/S at Tabs C, D, and E.

4. The conclusions and recommendations of the committee are set forth immediately below. In concurring with them and recommending their approval by you, I would suggest that your approval permit us the latitude to initially undertake analysis of selected programs with the staff I have currently available. It may well be that from this exploratory effort we will be able to see more clearly if an increase in personnel may be required to accomplish the objectives.

5. Conclusions: With regard to Agency-wide or over-all program analysis:

a. That program analysis at the Agency level should be conducted annually at the time of FIE submissions and on special occasions at the request of the Director of Central Intelligence.

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HR 8 - 1795

- 2 -

3 September 1977

b. That in the main the basic data required for program analysis is now required from HQ/P by CIA Regulation [redacted] to be submitted for new and continuing programs to the PMS (see Tab B) and is in the operating budgets of all Agency components-- these operating budgets are at present reviewed by the Comptroller who submits them with his recommendations to the DDI through the PMS;

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c. That staff attached to the SA/IO/DCI should analyze data submitted to the DDI, suggesting additional data from submitting offices as necessary, and provide to the chairman of the DDI observations, criticisms or recommendations.

6. ~~Recommendation:~~ That you approve the conclusions in paragraph 1 ~~above~~.

[redacted]
Special Assistant to the Director
for Planning and Coordination

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5 October 1955

**MEMORANDUM FOR: Special Assistant to the Director
for Planning and Coordination**

**SUBJECT : Committee to Study and Make Recommendations
Concerning Maximum Profitable Utilization
of Program Analysis Throughout the Agency**

1. The "Survey of the Office of the Comptroller" by the Inspector General recommended that provision be made for the integration of statistical and financial analyses with substantive and operational analyses of the Agency's activities. It was also recommended that the Director establish a committee composed of representatives of the Deputy Director (Support), Deputy Director (Intelligence) and the Deputy Director (Plans), chaired by the Special Assistant to the Director for Planning and Coordination, to submit recommendations for maximum profitable utilization of program analysis throughout the Agency.

2. In accordance with the above recommendation, there is hereby established such a committee. As Chairman, you are to organize the committee and arrange appropriate studies. Upon completion of its work, the committee shall submit its recommendations to the Director for maximum profitable utilization of program analysis throughout the Agency.

"SIGNED"

C. P. CANNELL
Lieutenant General, USAF
Deputy Director

cc: Deputy Director (Support)
Deputy Director (Intelligence)
Deputy Director (Plans)

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